



Ken Tsz Lok Lam
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Overview

Ken T.L. Lam acts as defence counsel for a wide range of clients, including directors, accountants, and solicitors, in defending against professional liability claims and disciplinary complaints. Clients also turn to Ken for his experience representing clients in investigations by the key regulators in Hong Kong, including the SFC, HKEX, Insurance Authority, ICAC and AFRC. Ken is a member of the JSM Cyber Incident Response Team, and advises clients in both the public and private sector on matters of cybersecurity and personal data protection. Clients look to Ken for his advice as Breach Counsel in managing and responding to complex cyber incidents, including double extortion ransomware attacks, nation-state attacks, email compromise, cyber fraud and unauthorized use and/or theft of data by insiders. He is experienced dealing with the whole cyber-attack lifecycle including assisting with ransom negotiations and liaison with law enforcement.

Ken acts as monitoring counsel and advises insurers on coverage, as well as in claims in proceedings involving a large number of defendants. He helps clients to decipher and navigate legal issues under insurance policies, including medical policy, professional liability and cyber insurance policy. Ken also advises clients in the insurance sector on general regulatory compliance issues. Ken holds the ANSI-accredited Certified Information Privacy Professional/Europe (CIPP/E) credential through the International Association of Privacy Professionals (IAPP). Prior to practicing law, Ken worked at a multinational market research company where he advised clients in the financial services industry, including insurers and banks.

Experience

Defence and regulatory investigation

- Acted as a defence counsel for the chairperson of a statutory body in striking out an action brought by litigant in person.
- Acted for auditors in proceedings brought by liquidators whereby directors of the company were involved in systemic fraud transactions.
- Acted as defence counsel for a law firm in relation to an action alleging breach of duties involving a loan transaction.
- Supported the representation of a Certified Public Accountants firm in Hong Kong in responding to multiple investigations commenced by the Accounting and Financial Reporting Council (AFRC) in relation to alleged auditing irregularities in respect of the audits conducted by our client for a number of companies listed on the Stock Exchange of Hong Kong.
- Represented life insurers in assisting regulatory investigations by the Insurance Authority relating to suspected regulated activities carried on by unlicensed referrers.
- Supported the representation of a former executive director of a company listed on the Hong Kong Stock Exchange in
 responding to an investigation by the Securities and Futures Commission (SFC) and Hong Kong Exchanges and
 Clearing Limited (HKEX) concerning alleged breaches of fiduciary duties and duties of skill, care, and diligence in
 respect of certain transactions and suspected misappropriation.
- Supported the representation of a former director of a company listed on the Hong Kong Stock Exchange in relation to proceedings brought by the SFC alleging conduct involving defalcation, misfeasance, or misconduct towards its shareholders and false or misleading disclosures in the company's previous Annual Report.
- Advised a multinational insurer in assisting an investigation commenced by the Independent Commission Against Corruption (ICAC) concerning suspicious invoices submitted by certain service providers.
- Represented a shopping mall on prosecution by the Labour Department in relation to offences under Occupational Safety and Health Ordinance (Cap. 509).
- Represented Registered Social Workers as defence counsel in multiple disciplinary proceedings at the Social Workers Registration Board.
- Advised clients in defending against complaints involving allegations of disability discrimination, and responding to investigation by the Equal Opportunities Commission

Insurance Coverage

- Acted as monitoring counsel on regulatory proceedings brought by a regulator in Hong Kong against former directors of a listed company in relation to the disclosure made for a past transaction.
- Acted as monitoring counsel on litigation brought by liquidators against former directors of a listed company in relation to various transactions and failed property projects in the PRC.
- Advised a Hong Kong insurance company on a coverage dispute concerning a medical insurance policy.

- Advised an international underwriting firm regarding a dispute over the scope of coverage under a liability insurance policy in relation to crisis management fees incurred by an association.
- Advised an international engineering and construction solutions provider on the scope of coverage under its cyber insurance policy.
- Advised a cloud computing company on a strategy for recovering losses suffered as a result of a failure in one of the building's cooling towers from its professional indemnity insurer.
- Advised the manager of a professional indemnity scheme on the indemnity coverage in relation to various claims involving alleged breach of trust, breach of contract, and negligence by the defendant solicitors.

Insurance Regulatory and Compliance

- Advised an insurer in Hong Kong on the authorisation obligation under the Insurance Ordinance (Cap. 41) in relation to a proposed business model involving an offshore entity.
- Advised an airline on potential insurance regulatory issues arising from a proposed add-on services provided to their customers.
- Advised a senior management of an insurer in Hong Kong on "fit and proper" criteria under the Insurance Ordinance (Cap. 41).
- Advised a multinational insurance company on regulatory issues surrounding policy loans offered to a selected group
 of its customers.
- Advised a multinational insurance company on regulatory issues surrounding the restrictions imposed by Article 186 of
 the Insurance Business Act in Japan, and on updating the relevant part of their underwriting guidelines for handling
 insurance applications in Hong Kong.
- Advised an airline on regulatory issues in a proposed arrangement for promoting certain travel insurance provided by an insurer in the PRC.

Cybersecurity & Cyber Incident Response

Acted as Breach Counsel for:

- An international non-profit organisation which suffered a ransomware attack resulting in encryption of servers and computers as well as exfiltration of data.
- An electronic payment service provider in responding to a business email compromise in one of its service accounts.
- A hospital which suffered from a ransomware attack by Lockbit resulting in the encryption of files in the shared folders and other systems.
- A pharmaceutical manufacturer which suffered from a ransomware attack by RansomHouse/Mario Ransomware resulting in the encryption of critical servers and exfiltration of data.
- A construction material and solution provider in Hong Kong to respond to a double extortion ransomware attack by Black Basta suffered by one of its holding companies.
- A quango in Hong Kong in responding to a double extortion ransomware attack.

- A marine ship management business in responding to a double extortion ransomware attack.
- A multinational insurance company on a host of legal issues arising from a cyber security breach relating to the vulnerability associated with Progress Software's MOVEit transfer software.
- A global hospitality group in relation to a cyberattack perpetrated by an advanced persistent threat actor (APT) which involved potential exfiltration of personal data at the client's properties around the globe.

Advised:

- Software developer on the legal requirements and restrictions in Hong Kong for selling penetration testing software, surveillance software or dual-use software.
- Advised a manufacturer in Central America in responding to an email fraud incident and assisted in the recovery of the funds that had been transferred to fraudster's account (including application for disclosure order and injunction).*
- Advised a plant supplier to the metallurgical industry headquartered in Europe in an internal investigation relating to suspected unauthorized downloading and misuse of commercial secrets in Mainland China.*

Data protection

Advised:

- A major insurer in Asia in updating its Personal Information Collection Statement (PICS) to cater for potential crossborder transfer of personal data.
- The Receivers of a mortgaged property in Hong Kong on the transfer of personal data of licensees as part of a sale and purchase transaction and the preparation of a personal information collection statement.
- A listed multinational sport and sport-lifestyle product manufacturer on the implication of Mainland China's
 Cybersecurity Law (CSL) and Personal Information Protection Law (PIPL) in relation to its adoption of a Human
 Resource SaaS platform based outside of Mainland China.*
- A French learning management system SaaS platform on the extraterritorial impact of the PIPL and how they impact its business model, particularly the requirements on data localization and cross-border transfer of personal information of employees of its customers located in Mainland China.*
- A Swiss financial institution in assessing the legal and regulatory requirements of storing and transferring anonymized personal data of its clients to a cloud storage located in Switzerland.*
- A Swiss luxury watch manufacturer identify the regulatory framework on electronic archiving in Hong Kong.*
- A German car manufacturer in the review of relevant data protection laws and regulations applicable to the potential implementation of HR cloud solutions.*
- A Swiss investment bank and financial services company on relevant laws for the migration and retention of archived information.*
- A UAE bank on the preparation of a data protection regulatory mapping that summarises requirements under the Personal Data (Privacy) Ordinance (PDPO) in Hong Kong and the General Data Protection Regulation (GDPR) in the

*Experience gained prior to joining the firm.

Qualifications

Education

- The Chinese University of Hong Kong, PCLL
- The Chinese University of Hong Kong, Juris Doctor
- University of Bath, BSc, Business Administration

Related content

- Securing critical infrastructures: What you need to know about Hong Kong's first cyber legislation, 21 March 2025
- What you need to know about the Hong Kong Insurtech regime?, 14 March 2025
- Interactive ransomware simulation: insights & engagement, 31 October 2024
- Hong Kong Security Bureau's response to stakeholder submissions on proposed legal framework for regulating critical infrastructure, 23 October 2024
- Legal privilege in cyber incidents: lessons for Hong Kong from Australia's Optus cyber breach, 4 October 2024
- Hong Kong proposes a legal framework for regulating critical infrastructures, 24 July 2024
- Crackdown on unlicensed insurance selling in Hong Kong, 4 July 2024